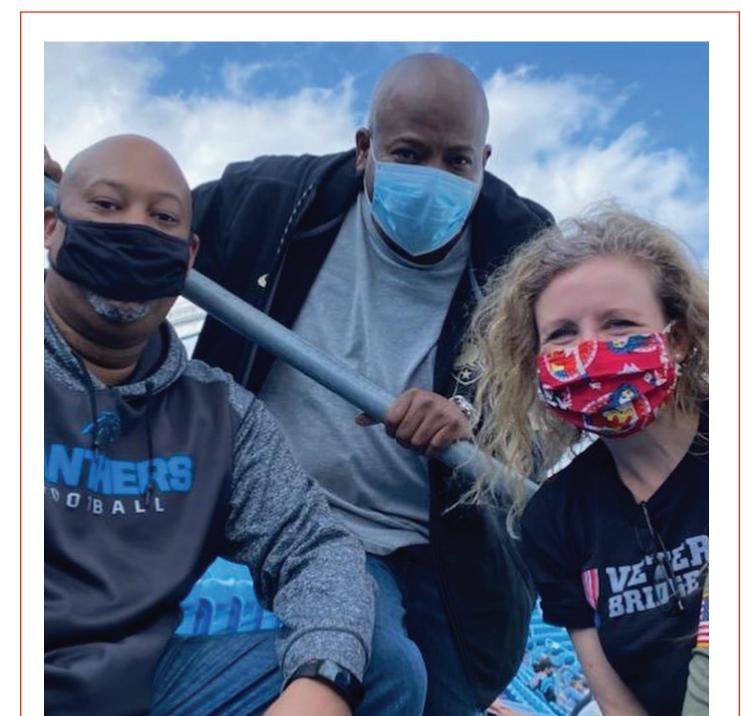


ANNUAL REPORT



VBH IN 2020

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TEN YEARS AGO,

Patty and Tommy Noman helped their first Veteran family. When they started this work, they found a community blessed with resources, experts, and brimming with goodwill, particularly for Veterans and their families. What they also discovered was that despite those advantages, Veterans and their families were still not finding or connecting with those resources and were facing the negative consequences of their failed transitions.

Ten years ago, the country's answer to Veteran transition struggles was the application of singular, tactical solutions divorced from an individual's needs or the community in which they lived. But because the Normans had such an intimate perspective on the lives of those first four families who lived in their home, Patty and Tommy understood the need for a community-based approach. If every Veteran's need were unique, the solutions would have to be tailored and must leverage every available asset, program, and expert in the community. Addressing the problem of Veteran transition did not require the creation of another organization to deliver another tactical solution to a small slice of the Veteran population. What was needed was an organization that understood what Veteran families needed and one that knew which organization could best serve those needs best and in the least amount of time.

Ten years and more than 9,000 Veteran families and 22,000 unique services later, the model Patty and Tommy created is one that is starting to be replicated in other communities across the country. It is one we have briefed before the U.S. Congress and to the Second Lady of the United States. It is the future of how our country can fulfill our obligation to our military service members and is the legacy of the Normans. Patty and Tommy, you are the bridge.

BE THE BRIDGE!

T. BUBE

Blake Bourne Executive Director

2020 EFFECTS

SHUTDOWNS

While VBH remained open, COVID-19 forced closures and degraded human service delivery for months. In the Charlotte region, of the 56 organizations delivering support to Veterans and families:

- **11** completely closed
- **33** significantly degraded
- **12** were fully operational

RACIAL JUSTICE AND INEQUALITY

George Floyd's murder in May was another reminder that the experience of Black Americans is far different than that of others, and Veterans are not immune to those effects. In 2020 those identifying as Black or African American comprised:

21% North Carolina Veterans
34% Mecklenburg County Veterans but...
60% of those requested assistance from VBH

"THERE IS A TENDENCY FOR VETERANS GROUPS TO SAY THAT THE ONLY COLORS THAT MATTER ARE GREEN OR BLUE, BUT OUR SERVICE DATA TELLS A DIFFERENT STORY. SINCE WE STARTED KEEPING TRACK IN 2015, VBH SERVES TWO AND THREE TIMES MORE BLACK VETERANS THAN THEIR PERCENTAGE OF THE POPULATION. EVEN IF WE WERE ALL GREEN OR BLUE IN THE MILITARY, WE CLEARLY AREN'T WHEN WE TAKE THE UNIFORM OFF."

- BLAKE BOURNE, EXECUTIVE DIRECTOR

Despite the headwinds of 2020, thanks to the work of our staff, supporters, and the community there were some bright spots in the year.







AUGUST 11, 2020

Second Lady Karen Pence visited with members of Mecklenburg County's Suicide Prevention Working Group led by VBH Clinical Director, Dr. Nicole French to hear how communities can work together to stop Veteran suicide.

SEPTEMBER 25, 2020

Mecklenburg County Park and Recreation, Lowe's Home I mprovement, the Carolina Panthers, and VBH celebrated the opening of a new public fitness facility in Veterans Park.

OCTOBER 11, 2020

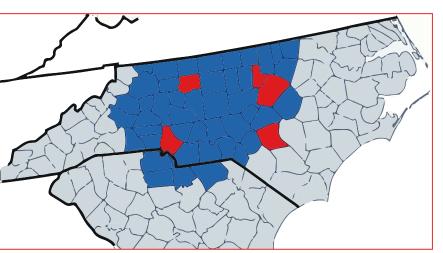
On Oct. 11, Rick Ware Racing donated and raced the #53 Veterans Bridge Home car, driven by James Davison, in the Bank of America ROVAL 400 at the Charlotte Motorspeedway.

GEOGRAPHIC EXPANSION

In 2019 VBH served Veterans, service members and their families in the 15 counties surrounding Mecklenburg.

In July 2020, we became responsible for a 45 county region across North Carolina's Piedmont including the Raleigh, Triad, and Fayetteville Markets.

Expansion of service area will allow us to provide the local and



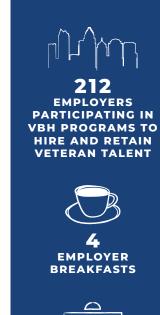
individualized solutions Veterans and families have received in the Charlotte market to the 450.000 Veteran families across the Piedmont.

VETERANS TRANSITION CENTER

In February 2020, VBH and Lowe's Home Improvement discussed the need for a Veterans Transition Center. This 10,000 sqft space would include co-working space for Veteran-Serving Organizations, a common room for Veteran gatherings, and serve as the new headquarters for Veterans Bridge Home.



In the summer the Lowe's Foundation funded the project and that fall they brought in Little Diversified Architectural Consulting to transform the discussions into a unified design concept and DPR Construction began the transformation of the space at the end of the year. The new office is slated for completion in the spring of 2021.



CONNECTION TO EMPLOYMENT

Reflecting this need, Veterans Bridge Home received 843 requests for employment support, which made up 15% of all requests in 2020.

235 Employers in Network

843 Employment Requests

215 Veterans Hired

137 corporate talent acquisition reps at Employer Breakfasts **14** of Employers & 58 Attendees at March 11 Hiring Event



HIRING FAIRS (ONE IN-PERSON, THREE VIRTUAL)



COMPANIES PARTICIPATED IN HIRING EVENTS



AFTER MY RECENT LAYOFF, THEY WORKED DAILY TO CONNECT ME WITH INDUSTRY LEADERS. THEY GOT MY RESUME PUT INTO THE RIGHT HANDS AND I GAINED TREMENDOUS ADDITIONS TO MY NETWORK."

- RACHEL LEWIS, U.S. ARMY VETERAN



"I CAN NOT SPEAK HIGHLY ENOUGH OF THE **VETERANS BRIDGE HOME ORGANIZATION.**

CONNECTION TO COMMUNITY

Community engagement builds social capital, contributing to the economic, social, and health successes for individuals. Connected Veterans are more likely to be employed, healthy, resilient, and successful. They are less likely to require social services, live in poverty, and have negative mental health outcomes.

So, when the pandemic halted in-person events we still had to create these vital connections. We experimented with online breakfasts and lunches, live streamed workouts, and held socially distanced gatherings of small groups. By the end of 2020, VBH safely hosted over 160 events, 2,100 attendees, and logged 600 volunteer hours.



VBH CAPTAINS

VBH Captains are volunteer ambassadors for VBH, and are often those leading community events bringing veterans and military families together. These volunteers represent various services, service eras, ranks, and come from communities across the Metrolina market. Captains serve one year terms and can be identified by the block "C" on the shoulder of their VBH shirts.

Aaron Gerlitz	U.S. Army	John N
Alex Venker	U.S. Army	Kirk Ry
Audrea Finlay	U.S. Navy	Michae
Chad Slack	U.S. Navy	Michae
Chris LaRocque	U.S. Army	Miles O
Corey Brown	U.S. Marine Corps	Nick J
David Shaw	U.S. Air Force	Rick G
Eric Alksnis	U.S. Air Force	Rodne
Francis Fitzgerald	U.S. Army	Samue
Herbert Woodward	U.S. Army	Tracy T
James Schroeder	U.S. Marine Corps	Tyeash
Joel Dalton	U.S. Army	



FOR PEOPLE WHO ARE DROWNING IN DOUBT."

nn Murphy	U.S. Army
k Rygol	U.S. Army
chael Krueger	U.S. Air Force
chael Lyons	U.S. Navy
es Grooms	U.S. Army
:k Johnson	U.S. Army
k Groesbeck	U.S. Army
dney Thompson	U.S. Army
muel Varvel	U.S. Army
cy Threatt	U.S. Navy
easha VanBuren	U.S. Marine Corps

"I WAS TOTALLY LOST WHEN I ARRIVED IN CHARLOTTE AFTER LIVING OVERSEAS FOR A NUMBER OF YEARS... **VETERAN'S BRIDGE HOME IS A LIFELINE**

- CHRIS, U.S. ARMY

CONNECTION TO SERVICES

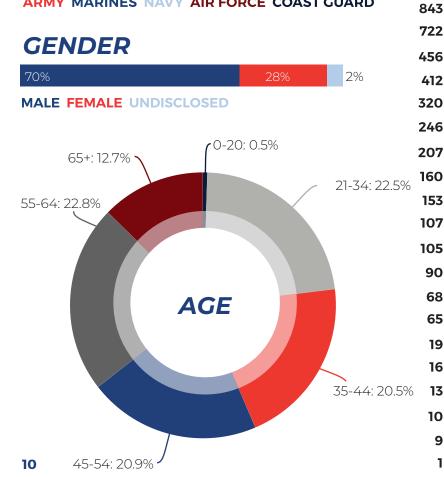
UNIQUE SERVICE REQUESTS 5,661

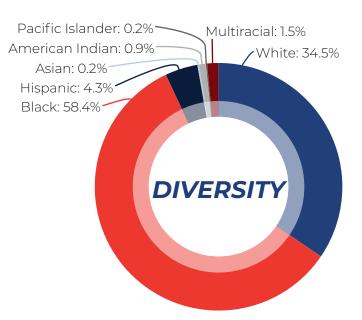
UNIQUE, NEW FAMILIES 2,430

AVERAGE SERVICES PER FAMILY 2.33

BRANCH OF SERVICE







TOP SERVICES REOUESTED

SERVICES REQUES	IEL
Housing & Shelter	29 %
Employment	15%
Social Enrichment	13%
Income Support	8%
Benefits Navigation	7 %
Food Assistance	6%
Mental/Behavioral Health	4%
Clothing & Household Goods	4%
Individual & Family Support	3%
Legal	3%
Utilities	2%
Physical Health	2%
Transportation	1%
Money Management	1%
Education	1%
Entrepreneurship	<1%
Substance Abuse	<1%
Wellness	<1%
Spiritual Enrichment	<1%
Sports & Recreation	<1%
Health	<1%
	 Employment Social Enrichment Income Support Benefits Navigation Food Assistance Mental/Behavioral Health Clothing & Household Goods Individual & Family Support Individual & Family Support Legal Utilities Physical Health Transportation Money Management Education Entrepreneurship Substance Abuse Wellness Spiritual Enrichment Sports & Recreation

COMMUNITY AWARDS







charlotte center for legal advocacy

justice lives here.



VETERAN OF THE YEAR

Michael Krueger, Air Force Veteran Works as a Realtor at Helen Adams Co-founded and leads the Ballantyne Breakfast

- 2019 & 2020 VBH Captain

VOLUNTEER OF THE YEAR

Nick Maglosky, CEO at Ecomdash Brought his team to volunteer at VBH in 2018 Became a regular at the Wednesday Workouts

- Got VBH onto a NASCAR in the Bank of America ROVAL 400 in 2020

THE JANENE STEWART MCGEE **PROVIDER OF THE YEAR**

Charlotte Center for Legal Advocacy

- Top 10 provider for two years in a row.
- Doubled NC Serves utilization

EMPLOYER OF THE YEAR

Lowe's

- - in 2020.
- Hiring over 650+ veterans in North Carolina



Served on the Veterans Day Fundraising Committee

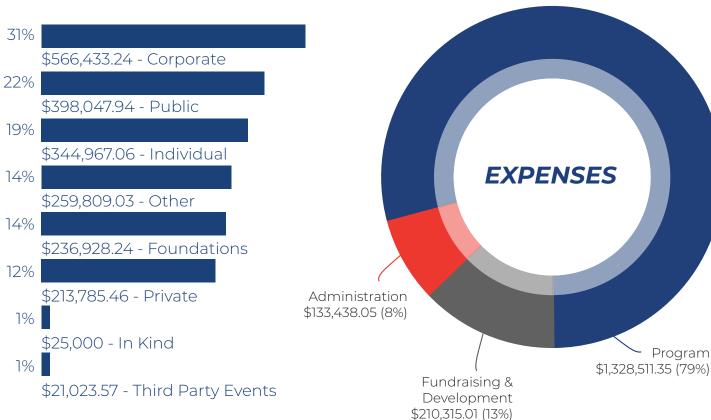
Cassidy Estes-Rogers led and co-chaired the CVEB Benefits Action Team, to educate and assist Veterans and their family members about available resources, services, and benefits.

Demonstrated commitment and advocacy for hiring Veterans • Lowe's Military Recruiting participated in 65 events nationally

Creation of three Department of Defense SkillBridge Transition programs in Stores Management, Supply Chain Management, and Technology in 2020. • Created the Panthers Fitness Zone at Veterans Park

FINANCIALS

TOTAL REVENUE \$1,816,185



TOTAL EXPENSES

\$1,672,264



VETERANS DAY

Veterans Day in the Carolinas was a virtual affair this year. Headlining the event for us was Medal of Honor recipient SSG David Bellavia, U.S. Army (Retired). Though COVID-19 kept us apart, 561 households tuned in for the event and helped raise nearly a guarter of a million dollars to support Veterans and their families.

Special thanks to our Event Partners:

Lowe's	Regions	Matlen
Carolina Panthers	Northwestern Mutual	Novant
Truist	Bank of America	Steel Fa

Veterans Day Committee:

- Christina Vinson
- Faye Almon
- Sarah Degnan
- Cameron Edwards
- Paige Ford
- Miles Grooms
- Nick Maglosky



Silver With Honor

it Health Husqvarna

TFX Capital ab

VETERANS DAY

REMARKS BY

SSG BELLAVIA

COMMUNITY CHAMPIONS

FUNDRAISING IN A PANDEMIC WAS CHALLENGING, BUT THESE COMMUNITY CHAMPIONS ANSWERED THE CALL TO SUPPORT VETERANS AND THEIR FAMILIES WHEN WE NEEDED THEM THE MOST.

THANK YOU.

Below is a list of corporations and foundations that provided financial support to our mission in 2020.

\$100,000+

Boeing

Catholic Charities Diocese of Charlotte

Lowe's Home Improvement

Mecklenburg County Government

North Highland

Vaya Health

\$99,999 - \$40,000

Bank of America

Rick Ware Racing

The Leon Levine Foundation

The Mike and Joan Brown Family Charitable Fund

Wells Fargo

\$39.999 - \$20.000

Foundation for a Healthy Carolina

Carolina Panthers

Little Diversified Architectural Consulting

Northwestern Mutual

Provident Benevolent Foundation

The George W. & Ruth R. Baxter Foundation

Truist

\$19.999 - \$13.000

Regions Bank

\$12,999 - \$7,000

Char-Meck Comm. Foundation

Collins Aerospace

Navy Federal Credit Union

The Dowd Foundation US Bank

WGU - North Carolina

\$6,999 - \$4,000

Ally

Bob Woodruff Foundation

DAV Charitable Service Trust

Husqvarna

Matlen Silver

Novant Health

Pike Corporation

SteelFab

Synchrony Financial

The Pearl Dixon Balthis

Foundation

With Honor Action

\$3,999 - \$1,000

AT&T	M As
Baird	Cł
Barnhardt Manufacturing	ΤF
Cabarrus County Community	Tł
Foundation	Tł
CRVA	Ti
Duke Energy Foundation	\sim
Enterprise	\sim
Formula Air HVAC	\sim
Fortalice	L
Freedom Lending USA	A
Horsepower Site Services	

Mass Mutual Carolinas

MOAA - Military Officer ssociation of America Charlotte FX Capital he Blumenthal Found he Hall Foundation imken Company Valmart Valters and Mason Ret

Vomble Bond Dickins

UP TO \$999 Anytime Fitness Matthews



	Hartsell Foundation
rs I,	Hood Hargett & Associates
	James River Equipment
	Mavendog
dation	Resident Culture Brewing
	The Charlotte LGBT Chamber of Commerce
	The Redbud Group at Keller Williams South Park
tail	The William G. McGowan Fund
on	United Wesleyan Church
	Wingspan Performance
+ b o v v c	

BRIDGE BUILDERS SOCIETY

The Bridge Builders Society consists of individual donors giving \$1,000+ per year.

\$50,000-\$15,000

Pam & Bill Crowder Jon Fussell David Jacobson

\$14.999 - \$10.000

Anonymous Patricia & Howard Jenkins Katherine & Russ Major Lisa & Glenn Sherrill Irma Vargas

\$9,999 - \$3,000

Faye & Duke Almon Bonnie & Jim Amos Mary Lou & Beau Bourne Ernest Dwight Paige Ford Dale Halton Taylor Hayden Mike liams Fran & Nick Johnson Laura & Josh King Amy Kissam-Sands Shelly & Michael Krueger Patty & Tommy Norman Lynn & Peter Pace

Jared and Audrey Rorrer Bob Spence Sarah & Miguel Vargas Alanna & Richard Worrell Hugh Wrigley Joan Zimmerman

\$2,999 - \$1,000

Sophie & Richard Allen Judy & Jim Allison Gloria & Vernon Anderson Wendi Boddy LeeAnn & Blake Bourne Meghan Bourne Staci & Tim Broderick Vickie & Bob Bunzey John Campbell Sunny & Doug Carver Joe Ciffa Camille Coers Jane & David Conlan Nancy & Charles Conner Jean & Bill Cornwell Michael Cowell Rennie Cuthbertson Gwin Dalton Amy & Alfred Dawson

Jonathan Denote Meg & George Dewey Dana Draa Jane & Howard Duvall Lynn & Kevin Eckert **Riley Fields** Anthony Fiore Nicole French Richard Gromlich Miles Grooms Lars Hedenborg Sandy & Dennis Hejlik Whitney & Justin Holofchak Lauren & Colin Hood Robert Horner Kristen & Matt Huddleston Jennifer Huff Michael Isaack Lane Jones Blanca & James Jordan John Juba Nick Kendall Catherine & Jeff Kneisl Chris Larocque Kelli & Pete Lash Stacey MacNeil

Stephanie & Nick Maglosky
Deborah & Daniel Majewski
Thomas Manley
Amaris & Shaun McComas
Lisa & Ken Miller
Cathelen & Tim Monte
Rhonda & Scott Neil
Rolfe Neill
Sonja & Richard Nichols
Dari Payrow
Theresa & Chris Payton
Dale & Larry Polsky

Claire & John Tate PATHFINDERS

Chris Squier

Eric Alksnis Jennifer Huff Chris Allen Nick Johnson Bo B. Proctor, Jr. Donna Jordan John Baxter Andrew Karczewski Anthony Brown David Knight Nathaniel Clough Haylie Kokoski Lloyd Cone Chris LaRocque Dennis DAlessio Janice Lemieux Benjamin Ditri Jodi Lich Angela Lingle-Gains Steven Grass Nicholas Maglosky Rick Groesbeck Richard Gromlich Corbin Meek Miles Grooms Marlo Mikeal Colin Hood Ron Morgan **Bill Houpt** Zhaina Myrzakhanova

(CONT.)

Susan & Sam Rankin	Erika Thompson
Kathy & Paul Reichs	Dina & Pete Vacho
Cynthia & Jim Roudebush	Donna & Frank Van Buren
Tamara & Kirk Rygol	Rita & Bill Vandiver
Joseph Scaminace	Rosa Vega-Vasquez
Christen & John Scott	Lorraine & Stuart Watson
Colleen & David Shevsky	Michael Watts
Cindy & H.B. Smith	Jill & Jim Whaley
Lauren & Eric Speas, Lauren	Lisa & Erik Wright
Eskioglu, Eric	Anja & David Zimmerman

Barbara O'Hagan Morgan Phillips Michael Piper Ryan Repp Jeffrey Rieman Jarred Rorrer Randi Smith Ryan Stone Alexis Thompson Peter Vacho Frank Van Buren Sam Varvel Diane Weekley Dwayne Wells Todd Witt

BOARD OF DIRECTORS

AMARIS MCCOMAS. CHAIR Equitable

ANDREW BARNES Wells Fargo

MELISSA BODFORD The Schuessler Group

KEVIN ECKERT Task Force X Capital Management

BRIAN HESLIN Duke Energy

RUSS MAJOR USAA

MATTHEW MARTIN Federal Reserve Bank of Richmond, Charlotte Branch

KENNETH MILLER Bank of America

TIM MONTE Regions Bank

JARED RORRER Accenture

H.B. SMITH The Smith Group at Baird

ERIKA THOMPSON Clariant

JIM WHALEY USO

RICHARD WORRELL Northwestern Mutual STAFF

BLAKE BOURNE Executive Director

PAUL BERRY **Regional Network Director**

PAUL BILL Veteran Employment Director

STEVEN COLE VP of Advancement

NICOLE FRENCH. PSY.D. Clinical Director

KEVIN GRIMES Advancement Associate

PATRICK HAYES, LCSW Network Director

BRYCE HUMPHREYS Coordination Center Manager

THOMAS L. JACOBS II Community Liaison & Care Coordinator

JODI LICH Office & Events Manager

TOMMY RIEMAN Director of Philanthropy

RANDI SMITH Community Engagement Coordinator

DIANE WEEKLEY, BCC Community Liaison Consultant

DWAYNE WELLS Care Coordinator

PETER VACHO VP of Operations





142 YEARS OF COMBINED MILITARY SERVICE

BOARD OF ADVISORS

GEN. JIM AMOS U.S. Marine Corps, Retired

BONNIE AMOS Veteran Advocate

JIM BABB Community Leader

RYE BARCOTT CEO & Co-Founder With Honor

MAJ. GEN. DOUG CARVER U.S. Army, Chaplain, Retired

KELLY CHOPUS Robbins Foundation. Richmond

WILLIAM CROWDER Crowder Construction

LISA DUBOIS Civic Leader

DR. CHUCK EDWARDS Physician

CARLOS EVANS Wells Fargo, Retired

DR. FRANK HARRISON Carolinas Healthcare, Retired **KIM HENDERSON** Novant Health

JAMES JORDAN Charlotte Hornets

JIM KELLIGREW US Bank

ROLFE NEILL Charlotte Observer, Retired

RICHARD NICHOLS Bank of America Private Bank

PATTY O'H. NORMAN Civic Leader

TOMMY NORMAN Norcom Properties

VIC PHILLIPS Grant Thornton

TERRI POPE American Airlines, Retired

ART PUE Engineering Sales Associates

LT. GEN. JIM ROUDEBUSH U.S. Air Force. Retired

BRANDON SHELTON Task Force X Capital Management

FRANCIS THOMPSON Civic Leader

BILL TIMMERMAN SCANA, Retired

BILL VANDIVER Bank of America. Retired

RICHARD VINROOT Robinson Bradshaw

MARTY VISER Campbell's Snacks

JUDGE FRANK WHITNEY Chief Judge, U.S. Superior Court

MAJ. GEN. CORNELL WILSON U.S. Marine Corps, Retired

JIM WOODWARD Civic Leader

JOAN ZIMMERMAN Civic Leader

VETERANS BRIDGE HOME WAS FOUNDED ON THE PRINCIPLE THAT PROVIDING THE CUSTOMIZED SUPPORT TO VETERANS AND MILITARY FAMILIES TO MEET THEIR SPECIFIC NEEDS **REQUIRES TEAMWORK.**





VETERANS BRIDGE HOME IS A CHARLOTTE-BASED ORGANIZATION THAT CONNECTS VETERANS AND THEIR FAMILIES, IN ANY STATE OF TRANSITION, TO THE COMMUNITY. THROUGH OUR NETWORK OF PARTNERS, WE HELP VETERANS NAVIGATE EMPLOYMENT, CREATE SOCIAL CONNECTIONS, AND SETTLE THEIR FAMILIES. WE LOOK AT THE WHOLE VETERAN AND CONNECT THEM TO THE RESOURCES NEEDED TO BE SUCCESSFUL AND THRIVING LEADERS IN OUR COMMUNITY.

A STRONGER COMMUNITY. ONE VETERAN AT A TIME.



